



# HEALTH

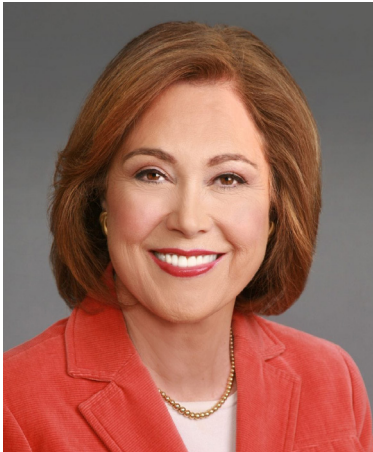
# Guiding Positive Policy Choices

Galen Institute  
2022 Annual Report





Over the last 25+ years, Galen has fought tirelessly to develop and champion programs that bring freedom, innovation, and patient power to our health sector. The battles have been long and hard fought, and we continue to face stiff headwinds, but we also have many victories to celebrate! We have made reform inroads over these years through creation of Health Savings Accounts, Individual Coverage Health Reimbursement Arrangements, Medicare Advantage, Medicare Part D, Short-term health insurance, Association Health Plans, and more.



Above all, we have stopped a government takeover of health care with our persistent education and communication efforts. More than half of Americans still have and value their private health insurance, and they do not want to lose it in exchange for a mother-may-I government run system.

These victories have only been possible because of the work of a vibrant market-based policy community and the Consensus Group that Galen founded and has facilitated for nearly 30 years. And today, we are nurturing a new generation of policy leaders who will drive the cause of health freedom over the next decades.

The next two years will be critical for our coalition-building activities as we open new doors to build on the patient-centered, freedom-based options in place now for care and coverage. As you will read in the next pages, the Galen Institute has entered an exciting new partnership with DonorsTrust, which advances our ability to promote health freedom.

As always with policy changes involving health care, it will be an intense debate, and Galen will be at the forefront to guide positive policy development. The future is bright!

Thank you for your support!

A handwritten signature in black ink that reads 'Grace-Marie'.

**Grace-Marie Turner**  
**Executive Director**

# A New Partnership

In 2022, the Galen Institute joined forces with **DonorsTrust**, a leading nonprofit donor-advised fund provider for the freedom movement. We are now known as: **Galen Institute at Donors, LLC**, operating under DonorsTrust.

We sought this new arrangement to give us the organizational support of a large, established nonprofit while minimizing the time and costs of running a separate organization.

The mission of Galen Institute at Donors has not changed. We remain committed to advancing ideas and policies to create a vibrant, patient-centered health sector. You may continue to access all our work via our website ([galen.org](http://galen.org)) or by subscribing to our American Health Care Choices e-newsletter at [www.galen.org](http://www.galen.org).

## DonorsTrust

The Community Foundation for Liberty



*“We’re thrilled to have the Galen Institute as part of the DonorsTrust family. Grace-Marie Turner and her team are exceptional social entrepreneurs fighting on the front lines for reforms that put patients and doctors—not the government—in charge of health decisions. It’s a mission we can get behind.”*

Lawson Bader, President and CEO, DonorsTrust

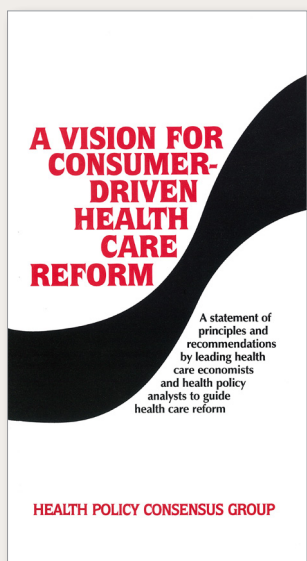


# Health Policy Consensus Group

In 1993—three years prior to forming the Galen Institute—Grace-Marie Turner convened a meeting of health policy experts from three major market-based public policy research organizations. The group’s goal was to develop alternatives to Clinton Administration plans that would put virtually all of the U.S. health sector under centralized Washington control.

Six months later, the newly formed **Health Policy Consensus Group** released a statement, “A Vision for Consumer-Directed Health Care Reform” that showed policymakers there was a positive alternative to Clinton Care. Our 1994 statement was the first of countless policy statements, comment letters, conferences, meetings, and two books, all part of our non-stop work to guide development of health policy ideas.

Today, the Health Policy Consensus Group is a vibrant coalition consisting of more than 250 participants from state and national think tanks and other freedom-fighters from throughout the health sector. We meet to exchange information on research, hammer out reform recommendations, and offer advice to policymakers who seek our guidance on current policy initiatives.



*Grace-Marie introduces Consensus Group participants at launch event at the National Press Club.*

*“AN EXCELLENT [Consensus Group] CALL - thank you! What was so fantastic about this meeting, after attending lots of calls during my life, is that no one went on for too long. Everything was relevant. No big self promotion. Very, very timely because of the new Congress, and a perfect way to end the year. Literally, it was a perfect policy call.”*

**—Jack Kalavritinos, Former senior HHS official serving in two Administrations**

*“The Galen Institute is devoted to facilitating thoughtful analysis of critical health policy issues and building consensus around policies that can promote a better health care system for all Americans.”*

**—Joe Antos, Senior Fellow and Wilson H. Taylor Scholar in Health Care and Retirement Policy at the American Enterprise Institute**

*“The Galen Institute and the Consensus Group have been invaluable resources as we advance health policy reforms at the state level.”*

**—Robert Alt, President and CEO, The Buckeye Institute**

*“Turner said a plan [Health Care Choices] put forth by the Galen Institute’s Health Policy Consensus Group could receive a hearing. The plan lays out a range of policies that call for repealing Affordable Care Act requirements, such as ones that dictate the coverage of certain benefits, and suggests giving states more authority to reform their individual health-insurance markets.”*

**—National Journal, October 2022**

Consensus Group participants  
Laura Trueman, Grace-Marie  
Turner, Tevi Troy, and Nina Schaefer  
at the 2022 FREOPP Conference.



*Among participants in our Consensus Group:*

**Goldwater  
Institute**



**Commonwealth Foundation**



**Independent  
Women's Forum**



**Hoover Institution**

**Job Creators  
Network**



**Mercatus Center at  
George Mason  
University**



**Bipartisan Policy Center**

**Pacific Research Institute**



**Catholic Medical Association**

**State Policy Network**

**Heartland  
Institute**



**Foundation for Government  
Accountability**

**Independence Institute**

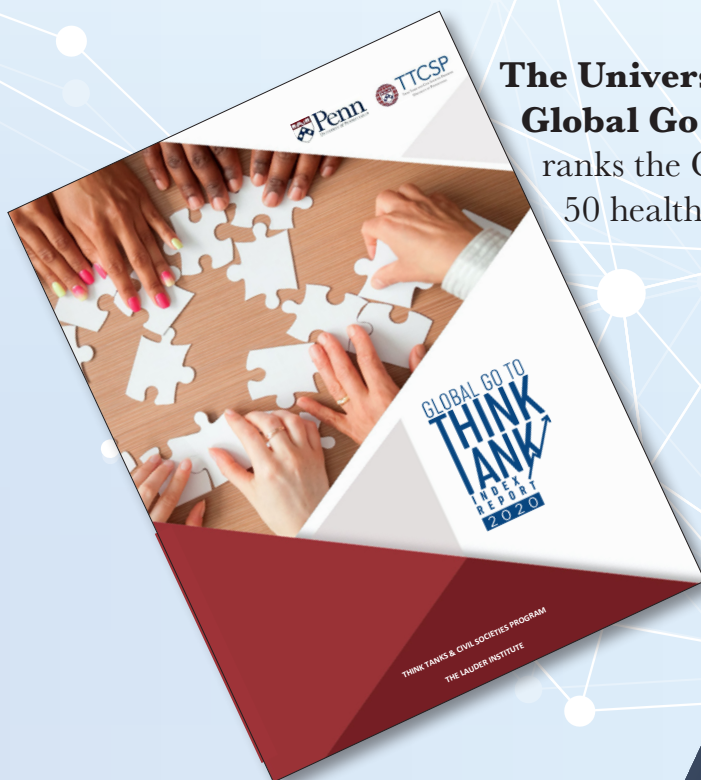


**Tax Foundation**

**Ethics and Public Policy Center**



# Accomplishments



**The University of Pennsylvania's 2020 Global Go To Think Tank Report** ranks the Galen Institute as one of the top 50 health policy think tanks worldwide.



**Washingtonian Magazine** named Grace-Marie Turner as one of 500 Most Influential People Shaping Policy.



**Grace-Marie Turner**  
**Executive Director**  
**Galen Institute**

Turner founded this public-policy institute dedicated to fostering free-market health policy ideas and critiques of government-run expansions.

## At A Glance

**28+** Quotes and Citations

**3** Testimonies

**26** Speeches by  
Grace-Marie Turner

**13** Interviews / Radio  
TV / Podcasts

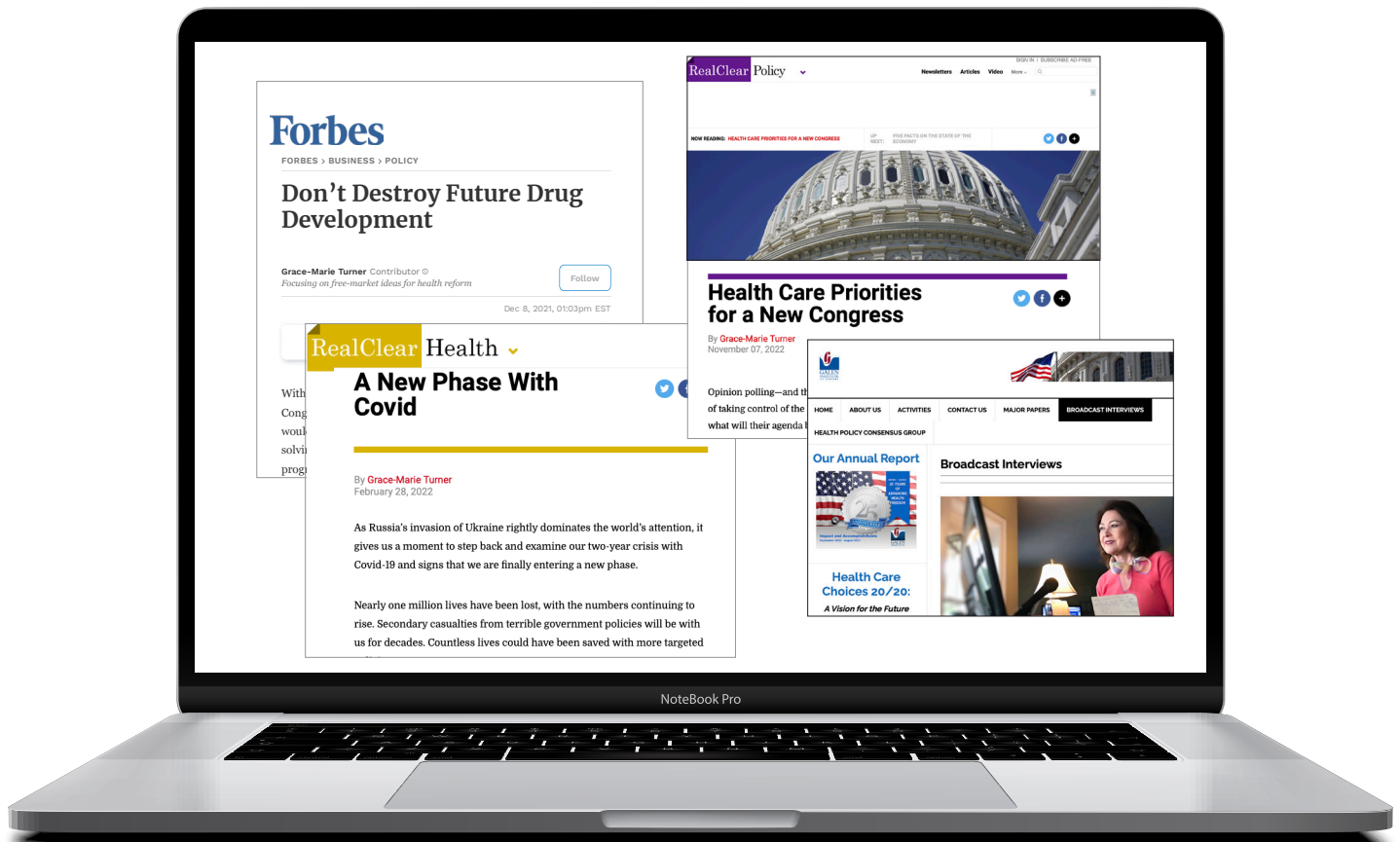
**9** Papers and Reports  
by Galen Scholars

**57** Columns and  
Commentary

**396** Meetings and Conference  
Calls with Policymakers,  
Industry Leaders,  
and Lawmakers

**47** Galen Newsletters

# Papers and Book Chapters • Regulatory



**Consensus Group Public Comment Letter** to IRS and Department of the Treasury in response to the Biden Administration's Illegal Family Glitch Rule, Signed by 36 colleagues, June 7, 2022

## **Comments by Grace-Marie Turner**

Prepared for meeting with White House Office of Information and Regulatory Affairs regarding the Biden Administration's proposed Family Glitch rule, September 28, 2022

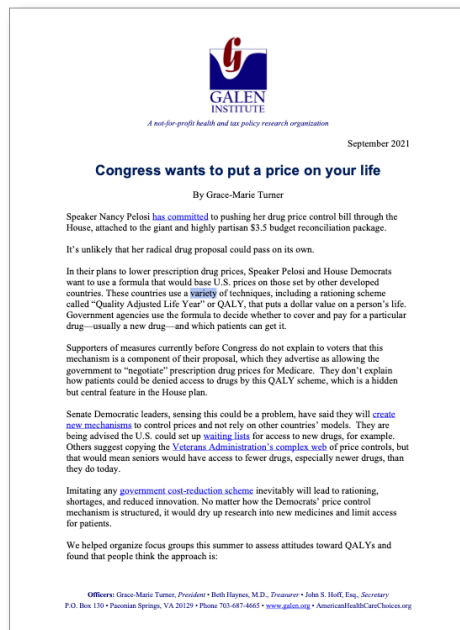
*(Not published because the White House cancelled our meeting and proceeded to implement the rule anyway)*



Grace-Marie gathers for a Christmas Tea with colleagues and Consensus Group participants.

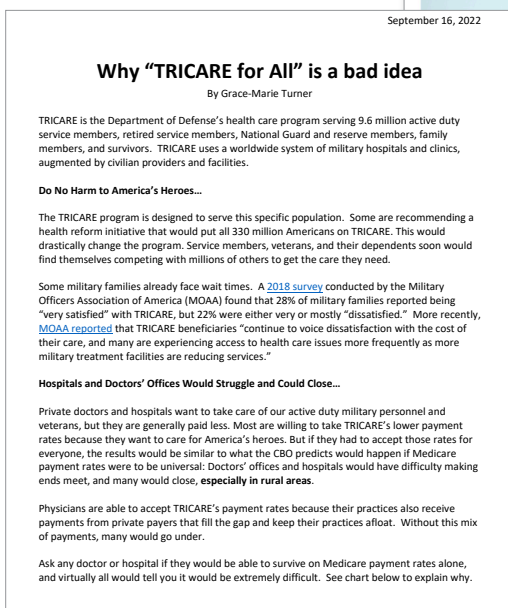


# Regulatory Comments • Media Hits



*"There's no question Americans remain frustrated with the current healthcare system," said Grace-Marie Turner, president of the Galen Institute. "But the more government gets involved, the more the health sector is forced to comply with countless rules and regulations rather than innovating to respond to more choices of more affordable care and coverage for patients ... 'Medicare for All' would take us further toward government control of our health sector, with fewer choices."*

MedPage Today, March 2022





*“The Searle Freedom Trust is proud of its longstanding partnership with the Galen Institute. Its innovative policy solutions and critical consensus-building activities have been instrumental in advancing market-oriented health policies.”*

**Kimberly O. Dennis, President  
Searle Freedom Trust**



# With Gratitude

Following the Galen Institute's transition to its partnership with DonorsTrust, we extend sincere thanks to Galen's board of trustees who have faithfully guided and governed the Institute over the many years of our health reform battles.

I will be forever grateful for their generous commitment of time and talent in supporting the mission of the health freedom.

John S. Hoff, who helped found and create the Galen Institute in 1996, is our longest-serving board member and has provided his wise counsel to guide Galen's work for more than 26 years.

Thanks to John, Beth, and Judy and to all of our former trustees.

## **GALEN INSTITUTE BOARD OF TRUSTEES**

**John S. Hoff, Esq. Secretary**

**Beth Haynes, M.D., Treasurer  
Medical Director, Benjamin Rush Institute**

**Judith Brachman, Trustee  
Independent Consultant and Aging Policy Expert**



Grace-Marie Turner, Executive Director

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